2024 Annual Implementation Plan

for improving student outcomes

Parkwood Green Primary School (5480)



Submitted for review by Robert Kotevski (School Principal) on 07 December, 2023 at 01:17 PM Endorsed by Charles Branciforte (Senior Education Improvement Leader) on 19 December, 2023 at 09:39 AM Endorsed by Jocelyn Brabin (School Council President) on 20 December, 2023 at 10:49 AM

Self-evaluation summary - 2024

	FISO 2.0 dimensions	Self-evaluation level
Leadership	The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Embedding
	Shared development of a culture of respect and collaboration with positive and supportive relationships between students and staff at the core	
Teaching and learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extracurricula programs	
	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships	Embedding

Assessment	development, and imple classrooms. Systematic use of asses	and evidence to drive the prioritisation, ementation of actions in schools and essment strategies and measurement practices edback on student learning growth, attainment es	Embedding
Engagement	families/carers, commun students' participation at Activation of student voice	l active partnerships between schools and nities, and organisations to strengthen and engagement in school ce and agency, including in leadership and tudents' participation and engagement in	Embedding
Support and resources		contextualised approaches and strong student learning, wellbeing and inclusion	
		es and active partnerships with families/carers, community organisations to provide udents	Embedding
Future planning		school has student leaders in each class who a	p structure and priorities. We had a shift in the way we meet the goals. The tree voted in on a termly basis. We also have SRC and Year 6 leaders. There and agency, which will support student leadership.
Documents that	support this plan		

Select annual goals and KIS

Four-year strategic goals	Is this selected for focus this year?	Four-year strategic targets	12-month target The 12-month target is an incremental step towards meeting the 4-year target, using the same data set.
Priorities goal In 2024 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the priorities goal, a learning key improvement strategy and a wellbeing key improvement strategy.	Yes	Support for the priorities	- Decrease from 11% to 8% students below expected level in Reading F-2 (average) Increase from 23% to 26% students above expected level in Reading F-2 (average) Decrease from 10% to 7% students below expected level in Number F-2 (average) Increase from 22% to 25% students above expected level in Number F-2 (average).
Optimise the learning growth of every student	Yes	By 2027 increase the percentage of students achieving exceeding proficiency on NAPLAN in: • Reading from 10% in 2023 to 17% • Writing from 4% in 2023 to 8% • Numeracy from 9% in 2023 to 13% (To be confirmed)	(Year 3)- Reading from 10% in 2023 to 12%- Writing from 4% in 2023 to 5%- Numeracy from 9% in 2023 to 10%
		By 2027 increase the percentage of students achieving at or above expected growth using teacher judgement against the Victorian Curriculum for: Reading and viewing from 79% in 2022 to 81% Writing from 75% in 2022 to 78% Number and algebra from 77% in 2022 to 81%	- Reading and viewing from 79% in 2022 to 80%- Writing from 75% in 2022 to 76%-Number and algebra from 77% in 2022 to 78%
		By 2027 increase the percentage positive endorsement on the School Staff Survey for:	- Professional learning through peer observation from 27% in 2022 to 33%-

		 Professional learning through peer observation from 27% in 2022 to 50% Collective efficacy from 64% in 2022 to 68% Academic emphasis from 52% in 2022 to 60% 	Collective efficacy from 64% in 2022 to 65%-Academic emphasis from 52% in 2022 to 54%
Empower students to be resilient and engaged learners and leaders	Yes	By 2027 increase the percentage positive endorsement on the School Staff Survey for: • Use of student feedback to improve practice from 57% in 2022 to 70% • Seek feedback to improve practice from 57% in 2022 to 66% • Professional learning module from 59% in 2022 to 69%	- Use of student feedback to improve practice from 57% in 2022 to 61%- Seek feedback to improve practice from 57% in 2022 to 59%- Professional learning module from 59% in 2022 to 62%
		By 2027 increase the percentage positive endorsement on the Attitudes to School Survey for: • Emotional awareness and regulation from 69% in 2023 to 75% • Stimulated learning from 69% in 2023 to 75% • Sense of connectedness from 66% in 2023 to 75% • Student voice and agency from 55% to 75%	- Emotional awareness and regulation from 69% in 2023 to 71%- Stimulated learning from 69% in 2023 to 71%- Sense of connectedness from 66% in 2023 to 68%- Student voice and agency from 55% to 60%
		By 2027 increase the percentage positive endorsement on the Parent Opinion Survey for the modules: • Parent community engagement from 62% in 2022 to 74% • Student cognitive engagement from 62% in 2022 to 77% • Student development from 64% in 2022 to 79%	- Parent community engagement from 62% in 2022 to 65%- Student cognitive engagement from 62% in 2022 to 66%- Student development from 64% in 2022 to 67%

Goal 1	Priorities goal In 2024 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the priorities goal, a learning key improvement strategy and a wellbeing key improvement strategy.
12-month target 1.1-month target	- Decrease from 11% to 8% students below expected level in Reading F-2 (average) Increase from 23% to 26% students above expected level in Reading F-2 (average).

	- Decrease from 10% to 7% students below expected level in Number F-2 (average) Increase from 22% to 25% students above expected level in Number F-2 (average).	
Key Improvement Strategies		Is this KIS selected for focus this year?
KIS 1.a	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy	Yes
KIS 1.b	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	No
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.		
Goal 2	Optimise the learning growth of every student	
12-month target 2.1-month target	(Year 3) - Reading from 10% in 2023 to 12% - Writing from 4% in 2023 to 5% - Numeracy from 9% in 2023 to 10%	
12-month target 2.2-month target	- Reading and viewing from 79% in 2022 to 80% - Writing from 75% in 2022 to 76% - Number and algebra from 77% in 2022 to 78%	
12-month target 2.3-month target	- Professional learning through peer observation from 27% in 2022 to 33% - Collective efficacy from 64% in 2022 to 65% - Academic emphasis from 52% in 2022 to 54%	
Key Improvement Strategies		Is this KIS selected for focus this year?

KIS 2.a	Enhance teacher capability to use research informed quality teaching strategies	Yes		
Teaching and learning				
KIS 2.b Teaching and learning	Optimise the tiered response to teaching and learning	No		
KIS 2.c Assessment	Strengthen the use of assessment practices	Yes		
KIS 2.d Leadership	Strengthen staff collaborative structures and processes	Yes		
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Staff data has indicated that collaboration is low, despite numerous collaborative approaches embedded in the school. We will develop a PGPS coaching framework to allow all staff to build their knowledge and instructional practices.			
Goal 3	Empower students to be resilient and engaged learners and leaders			
12-month target 3.1-month target	- Use of student feedback to improve practice from 57% in 2022 to 61% - Seek feedback to improve practice from 57% in 2022 to 59% - Professional learning module from 59% in 2022 to 62%			
12-month target 3.2-month target	- Emotional awareness and regulation from 69% in 2023 to 71% - Stimulated learning from 69% in 2023 to 71% - Sense of connectedness from 66% in 2023 to 68% - Student voice and agency from 55% to 60%			
12-month target 3.3-month target	- Parent community engagement from 62% in 2022 to 65% - Student cognitive engagement from 62% in 2022 to 66% - Student development from 64% in 2022 to 67%			

Key Improvement Strategies	Is this KIS selected for focus this year?	
KIS 3.a Leadership	Affirm, communicate and enact a shared vision for Parkwood Green PS	Yes
KIS 3.b Teaching and learning	Enhance staff capability to engage students in learning tasks that are rich and purposeful	No
KIS 3.c Engagement	Expand the toolkit of staff to enhance learner resilience	Yes
KIS 3.d Leadership		
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	With the commencement of a new strategic plan, the school in its new structure is ready for vision that is shared by all members of the school community.	a refined and purposeful school

Define actions, outcomes, success indicators and activities

Goal 1	Priorities goal In 2024 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the priorities goal, a learning key improvement strategy and a wellbeing key improvement strategy.			
12-month target 1.1 target	 1.1 target - Decrease from 11% to 8% students below expected level in Reading F-2 (average). - Increase from 23% to 26% students above expected level in Reading F-2 (average). - Decrease from 10% to 7% students below expected level in Number F-2 (average). - Increase from 22% to 25% students above expected level in Number F-2 (average). 			
KIS 1.a The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy			
Actions	LITERACY - Deliver whole school professional learning in emergent reading building blocks with consultant and school-based leaders to identify and meet student learning needs - Implement new Literacy block structure in F-1 (developed in 2023) from Term 1 2024 and trial structure in Year 2 from Term 2 2024 NUMERACY - Deliver whole school professional learning run by school-based leaders around newly developed learning sequences to identify and meet student learning needs			
Outcomes	LITERACY - Students will be supported to learn at their point of need in Reading - Teachers in F-2 will use a consistent approach to instructional practices in the Literacy Block evident in weekly planning - Leaders will deliver targeted professional to improve teacher content knowledge in teaching of Reading NUMERACY - Students will be supported to learn at their point of need in Number and Algebra - Teachers will use developmental learning sequences in planning across all year levels to provide opportunities for students to work			

	at their level - Leaders will deliver targeted	at their level - Leaders will deliver targeted professional learning to improve teacher content knowledge in teaching of Number and Algebra			
Success Indicators	Late indicators: - Decodable Readers Australia - DRA Phonological Awarenes - Victorian Curriculum teacher NUMERACY Early indicators: - Year level curriculum docum lesson Late indicators:	Early indicators: - Year level curriculum documentation will show plans for agreed instructional practices in each Reading lesson Late indicators: - Decodable Readers Australia (DRA) Reading benchmark assessment will show increased learning growth in Reading - DRA Phonological Awareness assessment will show increased learning growth in Reading - Victorian Curriculum teacher judgement will show increased learning growth in Reading NUMERACY Early indicators: - Year level curriculum documentation will show evidence of the developmental learning sequences in each Number and Algebra lesson Late indicators: - Maths Online Interview (MOI) assessment will show increased learning growth in Number and Algebra			
Activities		People responsible	Is this a PL priority	When	Activity cost and funding streams
Schedule and organise whole school and team professional learning delivered by Literacy Consultant		☑ Literacy leader	☑ PLP Priority	from: Term 1 to: Term 4	\$20,000.00 Equity funding will be used

☑ Literacy leader

✓ PLP

Priority

from: Term 1 ☑ Disability Inclusion Tier 2 Funding will be

☑ Other funding will

used

be used

\$20,000.00

Team-based professional learning to support the implementation of new Literacy block structure with Literacy Leader

				to: Term 4	✓ Equity funding will be used ✓ Disability Inclusion Tier 2 Funding will be used ✓ Other funding will be used
Schedule and organise whole sch delivered by Numeracy Leader	ool professional learning	☑ Numeracy leader	☑ PLP Priority	from: Term 1 to: Term 3	\$0.00 ☑ Other funding will be used
Team-based professional learning to support the implementation of new developmental sequence with Numeracy Leader		☑ Numeracy leader	☑ PLP Priority	from: Term 1 to: Term 4	\$20,000.00 Other funding will be used
Building capacity of teams to implement Literacy and Numeracy activities through PLC inquiry cycles		☑ Leadership team	☑ PLP Priority	from: Term 1 to: Term 4	\$5,000.00 ☑ Disability Inclusion Tier 2 Funding will be used ☑ Other funding will be used
Goal 2	Optimise the learning growth of ev	very student			
12-month target 2.1 target	(Year 3) - Reading from 10% in 2023 to 12%				

	- Writing from 4% in 2023 to 5% - Numeracy from 9% in 2023 to 1	0%			
12-month target 2.2 target	- Reading and viewing from 79% in 2022 to 80% - Writing from 75% in 2022 to 76% - Number and algebra from 77% in 2022 to 78%				
12-month target 2.3 target	 Professional learning through peer observation from 27% in 2022 to 33% Collective efficacy from 64% in 2022 to 65% Academic emphasis from 52% in 2022 to 54% 				
KIS 2.a Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra-curricula programs	Enhance teacher capability to use research informed quality teaching strategies				
Actions	Develop a Parkwood Green Primary School (PGPS) coaching model to ensure consistent instructional practice in every classroom from F-6.				
Outcomes	- Students will experience high quality teaching instruction - Teachers and leaders will engage in coaching partnerships to improve instructional practices, including feedback				
Success Indicators	Early indicators: - Classroom observations and learning walks demonstrating use of instructional practices - Participation in coaching conversations Late indicators: - NAPLAN data - School Staff Survey data - Attitudes to School Survey data				
Activities		People responsible	Is this a PL priority	When	Activity cost and funding streams

School Improvement Team (SIT) explore coaching models and courses to inform the development of a PGPS coaching framework		☑ School improvement team	☑ PLP Priority	from: Term 1 to: Term 4	\$10,000.00 Other funding will be used
Schedule and organise classroom observations linked to the PLC inquiry cycles as well as Literacy and Numeracy priorities		✓ Education support✓ Leadership team✓ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$5,000.00 Disability Inclusion Tier 2 Funding will be used Other funding will be used
KIS 2.c Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities	Strengthen the use of assessmen	nt practices			
Actions	Build staff capacity in assessment and differentiation in order to meet individual student learning needs.				
Outcomes	- Students will experience teaching that is targeted to their point of need - Teachers will use data and evidence to monitor learning - Leaders will strengthen the alignment between assessment, curriculum and instruction				
Success Indicators	Early indicators: - Planning documents - PLC inquiry cycle focus - Intervention referrals Late indicators: - Victorian Curriculum (VC) teacher judgement - NAPLAN data				

	- School Staff Survey data - Attitudes to School Survey data						
Activities	Activities		Is this a PL priority	When	Activity cost and funding streams		
Consult staff and review assessment schedule		☑ Data leader	□ PLP Priority	from: Term 1 to: Term 1	\$0.00		
Survey students about perceptions about being challenged as learners		☑ Leadership team	□ PLP Priority	from: Term 2 to: Term 4	\$0.00		
Support teachers to use assessment to inform planning through PLC inquiry cycles		☑ Literacy leader ☑ Numeracy leader ☑ Team leader(s)	□ PLP Priority	from: Term 1 to: Term 4	\$10,000.00 Other funding will be used		
KIS 2.d The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Strengthen staff collaborative structures and processes						
Actions	Embed Professional Learning Community (PLC) structures to support teacher collaboration and strengthen teaching practice.						
Outcomes			quality of teaching	- Leaders and teachers will regularly evaluate student learning and quality of teaching through PLCs - Students will make measurable and ambitious gains			

Success Indicators - starting PLCs in Term 1 and continuing throughout the year - authentic and purposeful documentation of PLC inquiry cycles Late indicators: - Victorian Curriculum (VC) teacher judgement - NAPLAN data - School Staff Survey data - complete PLC inquiry cycles

Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Leaders and teams will develop consistent norms and protocols for all meetings, including PLCs	☑ Leadership team ☑ Team leader(s)	□ PLP Priority	from: Term 1 to: Term 1	\$0.00
PLC practice instructor to train new team leaders in facilitating PLCs and support PLCs throughout the year	☑ Leadership team ☑ PLC leaders	☑ PLP Priority	from: Term 1 to: Term 2	\$5,000.00 ☑ Other funding will be used
Develop meeting schedule that prioritises PLCs	✓ Assistant principal✓ Leadership team	□ PLP Priority	from: Term 1 to: Term 4	\$0.00
Leaders actively participating in PLCs to foster collaborative practices	☑ Leadership team	□ PLP Priority	from: Term 1 to: Term 4	\$0.00
Unpack Staff Survey data will all staff	☑ Leadership team	□ PLP Priority	from: Term 3	\$0.00

				to: Term 4			
Goal 3	Empower students to be resilient an	nd engaged learners and leaders					
12-month target 3.1 target	- Seek feedback to improve practice	- Use of student feedback to improve practice from 57% in 2022 to 61% - Seek feedback to improve practice from 57% in 2022 to 59% - Professional learning module from 59% in 2022 to 62%					
12-month target 3.2 target	- Emotional awareness and regulation from 69% in 2023 to 71% - Stimulated learning from 69% in 2023 to 71% - Sense of connectedness from 66% in 2023 to 68% - Student voice and agency from 55% to 60%						
12-month target 3.3 target	- Parent community engagement from 62% in 2022 to 65% - Student cognitive engagement from 62% in 2022 to 66% - Student development from 64% in 2022 to 67%						
KIS 3.a The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Affirm, communicate and enact a shared vision for Parkwood Green PS						
Actions	Embed PGPS vision statement in school practices and processes.						
Outcomes	Leaders, teachers and the school community will have a shared understanding of the purpose of the PGPS vision						
Success Indicators	Early indicators: - alignment of meetings and professional learning with PGPS vision - PGPS vision is visible in shared physical spaces and on the website Late indicators: - School Staff Survey data						

	- Attitudes to School Survey data - Parent Opinion Survey data	- Attitudes to School Survey data - Parent Opinion Survey data					
Activities		People responsible	Is this a PL priority	When	Activity cost and funding streams		
Update PGPS vision on the school website		✓ Assistant principal✓ Education support✓ Principal	□ PLP Priority	from: Term 1 to: Term 1	\$0.00		
PGPS vision signage displayed in	admin building and classrooms	☑ Education support☑ Learning specialist(s)☑ Principal	□ PLP Priority	from: Term 1 to: Term 1	\$2,000.00 Other funding will be used		
KIS 3.c Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school	Expand the toolkit of staff to enhance learner resilience						
Actions	Embed the Resilience, Rights and	Embed the Resilience, Rights and Respectful Relationships (RRRR) curriculum					
Outcomes	Students will have strong relationships with peers and staff						
Success Indicators	Early indicators: - evidence of RRRR and Social and Emotional Learning (SEL) in weekly planning - Wellbeing referrals Late indicators: - School Staff Survey data - Attitudes to School Survey data - Parent Opinion Survey data						

Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
RRRR scope & sequence followed in F-6	☑ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 4	\$0.00
Appoint RRRR leader(s) and team	☑ Principal	□ PLP Priority	from: Term 1 to: Term 1	\$0.00
Ongoing RRRR training for RRRR leader(s) and team	☑ Respectful relationships implementation team	☑ PLP Priority	from: Term 1 to: Term 4	\$10,000.00 Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Wellbeing PLC inquiry cycle focus in Term 1	☑ Leadership team ☑ PLC leaders	□ PLP Priority	from: Term 1 to: Term 1	\$0.00

Funding planner

Summary of budget and allocated funding

Summary of budget	School's total funding (\$)	Funding allocated in activities (\$)	Still available/shortfall
Equity Funding	\$198,882.50	\$20,000.00	\$178,882.50
Disability Inclusion Tier 2 Funding	\$281,023.24	\$35,000.00	\$246,023.24
Schools Mental Health Fund and Menu	\$69,503.46	\$5,000.00	\$64,503.46
Total	\$549,409.20	\$60,000.00	\$489,409.20

Activities and milestones – Total Budget

Activities and milestones	Budget
Schedule and organise whole school and team professional learning delivered by Literacy Consultant	\$20,000.00
Team-based professional learning to support the implementation of new Literacy block structure with Literacy Leader	\$20,000.00
Building capacity of teams to implement Literacy and Numeracy activities through PLC inquiry cycles	\$5,000.00
Schedule and organise classroom observations linked to the PLC inquiry cycles as well as Literacy and Numeracy priorities	\$5,000.00
Ongoing RRRR training for RRRR leader(s) and team	\$10,000.00
Totals	\$60,000.00

Activities and milestones - Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Schedule and organise whole school and team professional learning delivered by Literacy Consultant	from: Term 1 to: Term 4	\$10,000.00	
Team-based professional learning to support the implementation of new Literacy block structure with Literacy Leader	from: Term 1 to: Term 4	\$10,000.00	
Totals		\$20,000.00	

Activities and milestones - Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Schedule and organise whole school and team professional learning delivered by Literacy Consultant	from: Term 1 to: Term 4	\$10,000.00	
Team-based professional learning to support the implementation of new Literacy block structure with Literacy Leader	from: Term 1 to: Term 4	\$10,000.00	
Building capacity of teams to implement Literacy and Numeracy activities through PLC inquiry cycles	from: Term 1 to: Term 4	\$5,000.00	

Schedule and organise classroom observations linked to the PLC inquiry cycles as well as Literacy and Numeracy priorities	from: Term 1 to: Term 4	\$5,000.00	
Ongoing RRRR training for RRRR leader(s) and team	from: Term 1 to: Term 4	\$5,000.00	
Totals		\$35,000.00	

Activities and milestones - Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Ongoing RRRR training for RRRR leader(s) and team	from: Term 1 to: Term 4	\$5,000.00	
Totals		\$5,000.00	

Additional funding planner – Total Budget

Activities and milestones	Budget
Totals	\$0.00

Additional funding planner – Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional funding planner – Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional funding planner – Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Professional learning plan

Professional learning priority	Who	When	Key professional learning strategies	Organisational structure	Expertise accessed	Where
Schedule and organise whole school and team professional learning delivered by Literacy Consultant	☑ Literacy leader	from: Term 1 to: Term 4	☑ Curriculum development	✓ Whole school pupil free day ✓ Formal school meeting / internal professional learning sessions	 ✓ Literacy expertise ✓ Literacy leaders ✓ External consultants Narissa Leung ✓ Pedagogical Model 	☑ On-site
Team-based professional learning to support the implementation of new Literacy block structure with Literacy Leader	☑ Literacy leader	from: Term 1 to: Term 4	 ✓ Planning ✓ Peer observation including feedback and reflection ✓ Formalised PLC/PLTs 	✓ Formal school meeting / internal professional learning sessions ✓ PLC/PLT meeting	☑ Literacy leaders	☑ On-site
Schedule and organise whole school professional learning delivered by Numeracy Leader	☑ Numeracy leader	from: Term 1 to: Term 3	☑ Curriculum development	✓ Formal school meeting / internal professional learning sessions ✓ PLC/PLT meeting	☑ Numeracy leader	☑ On-site
Team-based professional learning to support the implementation of new developmental sequence with Numeracy Leader	☑ Numeracy leader	from: Term 1 to: Term 4	✓ Planning✓ Moderated assessment of student learning✓ Formalised PLC/PLTs	✓ Formal school meeting / internal professional learning sessions ✓ PLC/PLT meeting	☑ Numeracy leader	☑ On-site
Building capacity of teams to implement Literacy and	☑ Leadership team	from: Term 1	☑ Formalised PLC/PLTs	☑ PLC/PLT meeting	✓ PLC Initiative ✓ Learning specialist	☑ On-site

Numeracy activities through PLC inquiry cycles		to: Term 4			☑ Literacy leaders ☑ Numeracy leader	
School Improvement Team (SIT) explore coaching models and courses to inform the development of a PGPS coaching framework	☑ School improvement team	from: Term 1 to: Term 4	✓ Planning✓ Preparation	 ✓ Formal school meeting / internal professional learning sessions ✓ Network professional learning 	☑ Academy program/course	☑ On-site
Schedule and organise classroom observations linked to the PLC inquiry cycles as well as Literacy and Numeracy priorities	✓ Education support ✓ Leadership team ✓ Teacher(s)	from: Term 1 to: Term 4	☑ Planning ☑ Peer observation including feedback and reflection	☑ Formal school meeting / internal professional learning sessions	☑ Internal staff	☑ On-site
PLC practice instructor to train new team leaders in facilitating PLCs and support PLCs throughout the year	☑ Leadership team ☑ PLC leaders	from: Term 1 to: Term 2	✓ Planning✓ Preparation✓ Peer observation including feedback and reflection	☑ Formal school meeting / internal professional learning sessions	☑ PLC Initiative	☑ On-site
Ongoing RRRR training for RRRR leader(s) and team	Respectful relationships implementation team	from: Term 1 to: Term 4	☑ Planning☑ Preparation☑ Student voice, including input and feedback	 ✓ Formal school meeting / internal professional learning sessions ✓ Network professional learning 	☑ Departmental resources RRRR project lead	☑ Off-site RRRR